

Global Credit Card Points — Dollar Value Sensitivity (One Page)

Back-of-envelope scenarios using blended point values (for directional planning only)

Formula: Dollar Value = Total Points Outstanding × Value Per Point

Points Outstanding	0.8¢ / point	1.2¢ / point	1.5¢ / point
50 Trillion	\$400B	\$600B	\$750B
70 Trillion	\$560B	\$840B	\$1.05T
100 Trillion	\$800B	\$1.2T	\$1.5T
150 Trillion	\$1.2T	\$1.8T	\$2.25T
300 Trillion	\$2.4T	\$3.6T	\$4.5T

Interpretation

- Conservative global value floor: ~ \$400B (50T points at 0.8¢).
- Practical central zone: ~ \$800B to \$1.8T (100T–150T at 0.8¢–1.2¢).
- High-end scenario: up to ~\$4.5T (300T at 1.5¢).
- Actual realizable value varies by redemption friction, expirations, devaluations, and program mix.

Assumption Notes

- 1) This is a macro estimate, not audited issuer liability data.
- 2) “Point value” is blended redemption utility, not accounting carrying value.
- 3) Regional participation and average balances drive wide scenario spread.